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Current Position: **Senior Advisor, Office of Industrial Policy, U.S. Dept. of Defense**
(on leave from the LBJ School)

Associate Professor, LBJ School of Public Affairs
(Assistant Professor, 2005-2007)

Other Affiliations: **Associate Editor**, *Security Studies*
Member, Council on Foreign Relations
Research Affiliate, Security Studies Program, MIT
Distinguished Scholar, Robert Strauss Center on International Security and Law

Education: **Massachusetts Institute of Technology**
Ph.D., Political Science, February, 2000.
B.S., Political Science, June, 1992.
B.S., Materials Science and Engineering. June, 1992.
Phi Beta Kappa.

Previous positions:

2000-2005 **Assistant Professor / Assistant Director, Patterson School of Diplomacy & International Commerce, University of Kentucky**

1999-2000 **Research Associate, MIT Security Studies Program.**

1998-1999 **Instructor, George Mason University Institute of Public Policy.**

1997-1998 **Research Fellow, Olin Institute for Strategic Studies, Harvard University**

ACADEMIC PRESS BOOKS

Sapolsky, Harvey M., Eugene Gholz, and Caitlin Talmadge, *US Defense Politics: The Origins of Security Policy*, London: Routledge, 2009.

Dombrowski, Peter J., and Eugene Gholz, *Buying Military Transformation: Technological Innovation and the Defense Industry*, New York: Columbia University Press, 2006.

PUBLICATIONS IN LEADING JOURNALS

Gholz, Eugene, "Eisenhower versus the Spin-off Story: Did the Rise of the Military-Industrial Complex Hurt or Help America's Commercial Competitiveness?" *Enterprise and Society*, Vol. 12, No. 1 (March 2011).

Gholz, Eugene, and Daryl G. Press, "Protecting 'The Prize:' Oil in American Grand Strategy," *Security Studies*, Vol. 19, No. 3 (Fall 2010), pp. 453-85.

Dombrowski, Peter, and Eugene Gholz, "Identifying Disruptive Innovation: Innovation Theory and the Defense Industry," *Innovations*, Vol. 4, No. 2 (Spring 2009), pp. 101-17.

Gholz, Eugene, "Globalization, Systems Integration, and the Future of Great Power War," *Security Studies*, Vol. 16, No. 4 (Winter 2007-08), pp. 615-36.

Gholz, Eugene, "A Business Model for Defense Acquisition under the Modular Open Systems Approach," *Defense Acquisition Review Journal*, No. 44 (April-June 2007).

Gholz, Eugene, "Military Transformation, Political Economy Pressures, and the Future of Trans-Atlantic National Security Space Cooperation," *Astropolitics*, Vol. 1, No. 2 (Fall 2003), pp. 26-49.

Dombrowski, Peter J., Eugene Gholz, and Andrew L. Ross, "Selling Military Transformation: The Defense Industry and Innovation," *Orbis*, Vol. 46, No. 3 (Summer 2002), pp. 523-36.

Gholz, Eugene, and Daryl G. Press, "The Effects of Wars on Neutral Countries: Why It Doesn't Pay to Preserve the Peace," *Security Studies*, Vol. 10, No. 4 (Summer 2001), pp. 1-57.

Gholz, Eugene, "The Curtiss-Wright Corporation and Cold War-Era Defense Procurement: A Challenge to Military-Industrial Complex Theory," *Journal of Cold War Studies*, Vol. 2, No. 1 (Winter 2000), pp. 35-75.

Gholz, Eugene, and Harvey M. Sapolsky, "Restructuring the U.S. Defense Industry," *International Security*, Vol. 24, No. 3 (Winter 1999-2000), pp. 5-51.

Sapolsky, Harvey M., Eugene Gholz, and Allen Kaufman, "Security Lessons from the Cold War," *Foreign Affairs*, Vol. 78, No. 4 (July/August 1999), pp. 77-89.

Gholz, Eugene, Daryl G. Press, and Harvey M. Sapolsky, "Come Home America: The Strategy of Restraint in the Face of Temptation," *International Security*, Vol. 21, No. 4 (Spring 1997), pp. 5-48.

Sapolsky, Harvey M., and Eugene Gholz, "Eliminating Excess Defense Production," *Issues in Science and Technology*, Vol. 13, No. 2 (Winter 1997), pp. 65-70.

ARTICLE MANUSCRIPTS UNDER REVIEW / REVISION

Gholz, Eugene, "Threats to Oil Flows through the Strait of Hormuz."

CURRENT PROJECTS

- 1) The Political Economy of High-Tech Competitiveness. I am working on a book manuscript on a "political capture" theory of the political economy of strategic trade policy. Traditional proposals recommend that policy-makers should be insulated from pressure groups by institutional barriers. I argue instead that an open political process can often resolve information problems by including downstream service industries that have expert knowledge lacked by bureaucrats. I test the political capture theory against two alternatives using case studies drawn from the U.S. and European aircraft industries.
- 2) Energy Security. Because the United States is a major oil consumer and importer of energy, the price of oil and global energy supply resiliency are important concerns of U.S. foreign policy, including diplomatic, economic and military statecraft. I am involved in several projects to assess the international oil market and to understand the utility of military force and American power projection in protecting energy security. I am also working on an article manuscript about lessons from military innovation for potential energy innovation, especially energy innovation driven by defense acquisition.
- 3) Defense Acquisition. I expect to produce academic work related to a new DoD dataset that I am developing based on a sector-by-sector, tier-by-tier review of the defense industrial base. The articles will test hypotheses about the extent of globalization and commercial-military integration in the defense industry and about the seeming increasing complexity of subcontractor relationships and the possible shift in the key sources of innovation towards the lower tiers of the industrial base.

EXPERT WITNESSING AND CONSULTING EXPERIENCE

I have served as a paid consultant to several leading companies in the defense industry and to the U.S. Navy and U.S. Joint Forces Command to analyze business-government relations in the defense industry, to help understand and plan for military transformation, and to think about the changing international and military acquisitions environments. Similarly, I have worked for the Pentagon's Office of Net Assessment on strategic assessments and American grand strategy. I also served as a consulting expert witness in a multi-billion dollar binding arbitration proceeding between Raytheon and Hughes Electronics concerning Raytheon's acquisition of Hughes' defense business.

PUBLISHED BOOK CHAPTERS

- Gholz, Eugene, "The RMA and the Defense Industry," in Harvey M. Sapolsky, Benjamin H. Friedman, and Brendan Green, eds., *U.S. Military Innovation since the Cold War: Creation without Destruction*, London: Routledge, 2009.
- Gholz, Eugene, "Systems Integration for Complex Defense Projects," in Guy Ben-Ari, ed., *Organizing for a Complex World*, Washington: Center for Strategic and International Studies, 2009.
- Gholz, Eugene, "Systems Integration in the U.S. Defense Industry: Who Does It and Why Is It Important?" in Andrea Prencipe, Andrew Davies and Mike Hobday, eds., *The Business of Systems Integration*, New York: Oxford University Press, 2003, pp. 279-306.

Gholz, Eugene, Entries for "Arms Industry," "Conversion, of Arms Industry," "Dual-Use Technologies," "Economic Security," "Military-Industrial Complex," and "Peace Dividend," *Encyclopedia of International Political Economy*, London: Routledge, 2001.

Sapolsky, Harvey M., and Eugene Gholz, "Private Arsenals: America's Post-Cold War Burden," in Ann R. Markusen and Sean S. Costigan, eds., *Arming the Future: A Defense Industry for the 21st Century*, New York: Council on Foreign Relations, 1999, pp. 191-206.

Sapolsky, Harvey M., and Eugene Gholz, "Restructuring the American Defense Industry," in Leon Sigal, ed., *The Changing Dynamics of U.S. Defense Spending*, New York: Praeger, 1999, pp. 153-76.

POLICY-ORIENTED PUBLICATIONS

Gholz, Eugene, and Daryl G. Press, "Footprints in the Sand," *The American Interest* (March-April, 2010), pp. 59-67.

Sapolsky, Harvey M., Eugene Gholz, Daryl G. Press, and Benjamin Friedman, "Restraining Order: For Strategic Modesty," *World Affairs* (Fall 2009), pp. 84-94.

Gholz, Eugene, "The Strait Dope," *Foreign Policy* (September/October 2009), p. 105.

Gholz, Eugene, "The Nixon Doctrine in the 21st Century," *World Politics Review*, July 22, 2009.

Gholz, Eugene, and Daryl G. Press, "Energy Alarmism: The Myths that Make Americans Worry about Oil," *Cato Institute Policy Analysis* (April 2007).

Gholz, Eugene, "Czars and Company Men: The Wrong Way to Run National Security Space Acquisition," *Georgetown Journal of International Affairs*, Vol. 5, No. 2 (Summer/Fall 2004), pp. 11-19.

Gholz, Eugene, Daryl G. Press, and Harvey M. Sapolsky, "Come Home, America," *The American Conservative*, Vol. 3, No. 11 (June 7, 2004), pp. 15-19.

Dombrowski, Peter J., Eugene Gholz, and Andrew L. Ross, *Military Transformation and the Defense Industry after Next: The Defense Industrial Implications of Network-Centric Warfare*, Newport Paper No. 18, Newport, RI: Naval War College Press, November, 2003.

Gholz, Eugene, and Daryl G. Press, "Paying to Keep the Peace," *Regulation*, Vol. 26, No. 1 (Spring 2003), pp. 40-44.

Gholz, Eugene, "National Security Space Policy in the U.S. and Europe: Trends and Choices," MIT Security Studies Program Conference Report, January, 2003.

Dombrowski, Peter, Eugene Gholz, and Andrew Ross, "Military Transformation and the Defense Industry after Next: Defense Industrial Implications of Network-Centric Warfare," U.S. Naval War College Center for Naval Warfare Studies *Report*, September, 2002.

- Sapolsky, Harvey M., and Eugene Gholz, "The Defense Industry's New Cycle," *Regulation*, Vol. 24, No. 3 (Winter 2001-02), pp. 44-9.
- Gholz, Eugene, "The Irrelevance of International Defense Mergers," *Breakthroughs*, Vol. 9, No. 1 (Spring 2000), pp. 3-11.
- Sapolsky, Harvey M., and Eugene Gholz, "The Defense Monopoly," *Regulation*, Vol. 22, No. 3 (Fall 1999).
- Sapolsky, Harvey M., Michael Trahan, Eugene Gholz, and David Burbach, "Let's Have a Parade," *Breakthroughs*, Vol. 6, No. 1 (Spring 1997).
- Press, Daryl G., and Eugene Gholz, "Searching for that Vision Thing," *Breakthroughs*, Vol. 5, No. 1 (Spring 1996), pp. 4-10.
- Gholz, Eugene, "Procurement Politics: The Decline of Curtiss-Wright," *Breakthroughs*, Vol. 4, No. 1 (Spring 1995), pp. 9-17.
- Gholz, Eugene, "Bureaucratic Politics Undercut Super-PCT System," *Journal of the Patent and Trademark Office Society*, Vol. 76, No. 6 (June 1994), pp. 398-400.
- McKinney, Ethan, Eugene Gholz, and Harvey M. Sapolsky, *Acquisition Reform*, MIT Lean Aircraft Initiative Policy Working Group, Working Paper #1, 1994.

OP-ED COLUMNS

- Gholz, Eugene, and Daryl G. Press, "All the Oil We Need," *New York Times*, August 20, 2008, p. A23.
- Gholz, Eugene, and Daryl G. Press, "The Anathema of American Adventurism," *OilWeek* (July 2007), pp. 9-10.
- Gholz, Eugene, Daryl G. Press, and Benjamin Valentino, "Time to Offshore Our Troops," *New York Times*, December 12, 2006.
- Gholz, Eugene, "Time to Leave Iraq," Coalition for a Realistic Foreign Policy, December 2, 2003, <http://www.realisticforeignpolicy.org>.
- Desch, Michael, and Eugene Gholz, "Globalization Is Good for State's Economy," *Lexington Herald-Leader*, January 7, 2002, p. A7.
- Gholz, Eugene, and Harvey M. Sapolsky, "U.S. Has Window to Skip Weapon Generation," *Defense News*, Vol. 16, No. 18, May 7, 2001, p. 20.
- Gholz, Eugene, "Wall Street Lacks Realistic View of Defense Business," *Defense News*, December 20, 1999, p. 31.
- Sapolsky, Harvey M., and Eugene Gholz, "How About an Antitrust Probe of the Pentagon?" *Wall Street Journal*, May 21, 1998, p. A16.

Sapolsky, Harvey M., and Eugene Gholz, "Another European Mistake?" *Financial Times*, May 20, 1998.

Gholz, Eugene, "Restructuring the Commercial Aircraft Manufacturers," *Toray Corporate Business Report*, Vol. 7, No. 9 (September 1997).

Sapolsky, Harvey M., and Eugene Gholz, "Indefensible Defense Costs," *Wall Street Journal*, July 11, 1997, p. A14.

Gholz, Eugene, "The Myth of American Defense Restructuring," *Toray Corporate Business Report* (June 1997).

Gholz, Eugene, "National Interest Should Guide Defense Industry Mergers," *Defense News*, February 17-23, 1997, p. 29.

Gholz, Eugene, "Public Forum: The Illusion of Defense Cuts," *Boston Globe*, February 18, 1997, p. C4.

Gholz, Eugene, "Dialing a Wrong Number? Telecom Liberalization's Threat to Network Investment," *Toray Corporate Business Report* (January 1997).

OTHER PEER-REVIEWED PUBLICATIONS

Hudson, Steven D., James W. Fleming, Eugene Gholz, and Edwin L. Thomas, "Disclination Core Structure in Rigid and Semi-Flexible Main Chain Polymer Nematic Liquid Crystals," *Macromolecules*, Vol. 26, No. 6 (1993), pp. 1270-76.

Briber, Robert M., Eugene Gholz, and Shiming Wu, "Image Analysis of the Late Stages of Phase Separation in Polymer Blends," *Polymer Preprints* (1992), pp. 775-6.

CONFERENCE PAPERS AND PRESENTATIONS

Gholz, Eugene, "How Military Innovation Works and the Role of Industry," White Paper Presented at the conference on Leveraging DoD's Energy Innovation Capacity, Bipartisan Policy Center, Washington, DC, May 25, 2011.

Gholz, Eugene, "DoD's Sector-by-Sector, Tier-by-Tier Evaluation of the Industrial Base: Thinking about What to Ask Industry," Presentation at the MIT Program on Production in the Innovation Economy, Cambridge, MA, May 13, 2011.

Gholz, Eugene, "DoD's Sector-by-Sector, Tier-by-Tier Evaluation of the Industrial Base: What We Want to Know, Why, and How We Will Try to Find Out," Presentation at the RAND Corporation Payday Seminar, Arlington, VA, April 14, 2011.

Gholz, Eugene, "Energy Alarmism and a Strategy of Restraint," Presentation at a conference on "The Energy and Security Nexus," Triangle Institute for Security Studies, Raleigh, NC, March 3, 2011.

- Gholz, Eugene, "The RMA and the Defense Industry," Presentation at a conference on "New Approaches to Defense Industrial Innovation," S. Rajaratnam School of International Studies, Singapore, February 28, 2011.
- Gholz, Eugene, "The Military-Industrial Complex and the American Economy," Presentation on a panel on "The Military-Industrial Complex at 50: Assessing the Meaning and Impact of Eisenhower's Farewell Address," Cato Institute, Washington, DC, January 17, 2011.
- Gholz, Eugene, "Iran: Energy, Nuclear Ambitions, and Sanctions," Presentation at the Houston World Affairs Council, November 12, 2010.
- Gholz, Eugene, "An Over-the-Horizon Strategy for the Persian Gulf," Presentation at the Office of the Deputy Assistant Secretary of Defense (Strategy), September 23, 2010.
- Gholz, Eugene, "Selection Effects and Economic Sanctions," Paper presented at the American Political Science Association annual meeting, Washington, DC, September 4, 2010.
- Gholz, Eugene, "Oil Supply Shocks and U.S. National Security," Paper presented at Council on Foreign Relations Energy Security Workshop, New York City, April 12, 2010.
- Gholz, Eugene, and Daryl G. Press, "Cold War Two? The (Il)Logic of a Struggle with China for Resources in the Developing World," Paper presented at the "Breaking Down Walls" conference, Phoenix, April 2, 2010.
- Gholz, Eugene, and Daryl G. Press, "Cold War Two? The (Il)Logic of a Struggle with China for Resources in the Developing World," Paper presented at the International Studies Association annual meeting, New Orleans, February 20, 2010.
- Gholz, Eugene, and Daryl G. Press, "Cold War Two? The (Il)Logic of a Struggle with China for Resources in the Developing World," Paper presented at the Tobin Project conference on National Security, Charlotte, NC, December 4, 2009.
- Gholz, Eugene, "Protecting 'The Prize:' Oil and American National Security," Presentation at the University of Notre Dame, November 4, 2009.
- Gholz, Eugene, and Antonio Benjamin, "Balancing International Political and Legal Factors in Plans to Address Global Climate Change," Presentation at the Center for Sustainable Development, University of Brasilia, August 17, 2009.
- Gholz, Eugene, "The Future of Federally-Funded Research and Development Centers," Presentation at Sandia Laboratory, Washington, DC, July 29, 2009.
- Gholz, Eugene, "Assessing Iran's Threat to Close the Strait of Hormuz," Presentation at the Cato Institute, Washington, DC, July 7, 2009.
- Gholz, Eugene, "The RMA and the Defense Industry: Implementing Military Innovation," Presentation to the Centre for Security Economics and Technology at the University of St. Gallen, Switzerland, March 19, 2009.

- Gholz, Eugene, "The Divide between Military and Commercial Innovation: How Customer Organizations and Interests Limit the Military-Industrial Complex' Effect on Society," Paper presented at the International Studies Association annual meeting, New York City, February 17, 2009.
- Gholz, Eugene, "Market Forces, National Security, and Stockpile Management," Plenary address at the U.S. Department of Energy PetroStocks Conference, Houston, TX, February 9, 2009.
- Gholz, Eugene, "Buying Military Transformation: Private Industry and Military Innovation," Discussion seminar at the Department of Defense Office of Program Analysis and Evaluation, December 11, 2008.
- Gholz, Eugene, "Military Threats to Oil Flows through the Strait of Hormuz," Presentation to a joint session of the Standing Committee on Emergence Response and the Standing Committee on the Oil Market at the International Energy Agency, Paris, November 19, 2008.
- Gholz, Eugene, and Daryl G. Press, "Oil and U.S. Security in the Persian Gulf: An 'Over-the-Horizon' Strategy," Paper presented at the Tobin Project Conference on National Security, Airlie, VA, November 15, 2008.
- Gholz, Eugene, "Military Threats to Oil Flows through the Strait of Hormuz," Presentation to the U.S. Department of State Overseas Security Advisory Council Energy Sector Conference, Houston, TX, October 30, 2008.
- Gholz, Eugene, "The Strategic Petroleum Reserve: Successful Innovation in Response to the Arab Oil Embargo," Presentation at a Symposium on Oil, Innovation, and National Security held at the Carnegie Endowment for International Peace, October 17, 2008.
- Gholz, Eugene, "The Globalization of Public Policy – How Are We Responding?" Roundtable discussion at the annual meeting of the National Association of Schools of Public Affairs and Administration, Charleston, SC, October 16, 2008.
- Gholz, Eugene, "Sources of the American Lead in National Security Space Capabilities," Paper commissioned by the U.S. Department of Defense Office of Net Assessment, September, 2008.
- Gholz, Eugene, "Realism Redux: What Does It Mean to Be a Realist in the Contemporary World?" Roundtable presentation at the American Political Science Association annual meeting, Boston, MA, August 29, 2008.
- Gholz, Eugene, "Threats to Oil Flows through the Strait of Hormuz," Paper presented at the National Intelligence Council and the Office of the Deputy Undersecretary of Defense for Policy, July 24, 2008.
- Friedman, Benjamin, Eugene Gholz, Daryl G. Press, and Harvey M. Sapolsky, "The Strategy of Restraint," Paper presented at the U.S. Department of Defense Office of Net Assessment, July, 2008.

- Gholz, Eugene, "Threats to Oil Flows through the Strait of Hormuz," Paper presented at the John Sloan Dickey Center for International Understanding, Dartmouth College, Hanover, NH, May 14, 2008.
- Gholz, Eugene, "Buying the Next Military," Presentation to the U.S. Army Senior Service College Fellows Program at the University of Texas Institute for Advanced Technology, Austin, TX, April 30, 2008.
- Gholz, Eugene, "Threats to Oil Flows through the Strait of Hormuz: Implications for U.S. Grand Strategy," Paper presented at the International Studies Association Annual Meeting, San Francisco, CA, March 26, 2008.
- Gholz, Eugene, "Adaptation to Supply Disruptions," Presentation at the MIT Center for International Studies conference on Energy, National Security, and the Persian Gulf, Cambridge, MA, February 22, 2008.
- Gholz, Eugene, "Innovation in the Defense Industry," Presentation at the Wharton Aerospace 2008 conference, Philadelphia, PA, February 8, 2008.
- Gholz, Eugene, "Business Adaptation to Threats to Oil Flows through the Strait of Hormuz," Presentation at the Journal of International Business Studies Annual Frontiers Conference, Miami, FL, November 30, 2007.
- Gholz, Eugene, "Buying Military Transformation: How Private Industry Helps (and Hurts) Military Innovation," Paper presented at German Marshall Fund / Sciences Po conference on Privatising Defense: A Transatlantic Perspective, Paris, France, November 23, 2007.
- Gholz, Eugene, "Military Innovation and the Defense Industry," Presentation at the George Bush School of Government and Public Service, Texas A&M University, November 12, 2007.
- Gholz, Eugene, "Economic Statecraft and Energy Security," Presentation at the Annual Conference of the Patterson School of Diplomacy and International Commerce, University of Kentucky, Lexington, KY, October 5, 2007.
- Gholz, Eugene, "Military Innovation and the Defense Industry," Presentation in the Globalization, Innovation, and Development Lecture Series at the Sam Nunn School of International Affairs, Georgia Institute of Technology, September 25, 2007.
- Gholz, Eugene, "Why Iran Might Want a Nuclear Arsenal," Roundtable presentation at the American Political Science Association annual meeting, Chicago, IL, September 1, 2007.
- Sapolsky, Harvey M., Eugene Gholz, and Daryl G. Press, "The Strategy of Restraint," Presentation at the Department of Defense Office of Net Assessment Summer Study on Long-Term Strategy, Newport, RI, July 31, 2007.
- Gholz, Eugene, "The American Lead in Space Technology," Presentation for the U.S. Department of Defense Office of Net Assessment Space Net Assessment Project, Alexandria, VA, May 18, 2007.

- Gholz, Eugene, "Buying Military Transformation: Technological Innovation and the Defense Industry," Presentation at the Sloan Foundation Industry Studies Program Annual Meeting, Cambridge, MA, April 26, 2007.
- Gholz, Eugene, "Political and Technological Constraints and Opportunities for Military Innovation," Roundtable presentation at the International Studies Association annual meeting, Chicago, IL, March 2, 2007.
- Gholz, Eugene, "The Maritime Component of a Strategy of Restraint," Presentation to the Maritime Strategy Options Development Symposium, Naval War College, Newport, RI, December 19, 2006.
- Gholz, Eugene, "Measuring Systems Integration," Presentation to the Center for Strategic and International Studies Defense Industrial Initiatives Working Group on Complexity, Washington, DC, November 1, 2006.
- Gholz, Eugene, "America's Oil Addiction and National Security," Seminar at the John Sloan Dickey Center for International Understanding, Dartmouth College, May 4, 2006.
- Gholz, Eugene, "Nuclear Proliferation Update," Presentation at the Houston Seminar, Houston, TX, April 6, 2006.
- Gholz, Eugene, "American Hegemony in Theoretical and Historical Perspective," Roundtable presentation at the International Studies Association annual meeting, San Diego, CA, March 24, 2006.
- Gholz, Eugene, "Politics Not Engineering: Why Iraqis Don't Have Electricity and Why the Military Can't Beat the Insurgents," Presentation at the International Studies Association annual meeting, San Diego, CA, March 22, 2006.
- Gholz, Eugene, "Comments on a Hemispheric / Homeland Security Military Strategy for the United States," Conference presentation at the Foreign Policy Research Institute, Philadelphia, PA, December 4, 2005.
- Gholz, Eugene, "The Boeing-Airbus Rivalry and the Trans-Atlantic Relationship," Seminar at the University of Texas Center for European Studies, November 29, 2005.
- Gholz, Eugene, "The Boeing-Airbus Trade Dispute: Implications for Trans-Atlantic Relations and Global Trade," Panel Discussion at the Brookings Institution, Washington, DC, June 2, 2005.
- Gholz, Eugene, and Peter Dombrowski, "Innovation and the Defense Industry: Business School Theory Is Not As Intuitive As It Looks," Paper presented at the International Studies Association annual meeting, Honolulu, HI, March 2, 2005.
- Gholz, Eugene, "A Business Model for the Modular Open Systems Approach to Avionics Acquisition," Presentation to the Joint Committee on Aging Aircraft annual conference, Palm Springs, CA, February 1, 2005.

- Gholz, Eugene, "Contracting for Post-Conflict Reconstruction: Lessons from Systems Integration," Presentation at the George Washington University conference on "Contractors on the Battlefield," Washington, DC, January 28, 2005.
- Gholz, Eugene, "Protecting 'The Prize:' Oil and the U.S. National Interest," Seminar at the University of Exeter, England, November 10, 2004.
- Gholz, Eugene, "Transformation and the Acquisition of National Security Space Assets," Presentation to the U.S. Navy's Space and Network Warfare Program Conference, National Reconnaissance Office, Chantilly, VA, November 6, 2004.
- Gholz, Eugene, and Daryl G. Press, "Protecting 'The Prize:' Assessing U.S. Interests in the Persian Gulf Region," Paper presented at the 2004 Annual Meeting of the American Political Science Association, Chicago, IL, September 4, 2004.
- Gholz, Eugene, "The Military-Industrial Complex and Military Effectiveness," Paper presented at the International Studies Association annual meeting, Montreal, Canada, March 19, 2004.
- Gholz, Eugene, and Daryl G. Press, "Protecting 'The Prize:' Oil and National Security," Paper presented at the International Studies Association annual meeting, Montreal, Canada, March 17, 2004.
- Gholz, Eugene, "The Lead Systems Integrator Acquisition Model," Presentation at an American Enterprise Institute Panel on the Defense Industry, Washington, DC, January 23, 2004.
- Gholz, Eugene, "Military Efficiency, Military Effectiveness, and Military Formats," Paper presented at the 2003 Annual Meeting of the American Political Science Association, Philadelphia, PA, August 29, 2003.
- Gholz, Eugene, "The Military-Industrial Complex and Military Effectiveness," Paper presented at the Military Effectiveness Workshop, Northwestern University, April 11, 2003.
- Gholz, Eugene, "Acquiring Network-Centric Systems," Presentation at the Fourth Annual Conference on Implementing Network-Centric Warfare, Rosslyn, VA, April 8, 2003.
- Gholz, Eugene, and Peter Dombrowski, "Military Transformation and the Future of the Defense Industry," Presentation at the RAND Corporation's Luncheon Seminar Series on Naval Issues, Washington, DC, March 14, 2003.
- Gholz, Eugene, and Daryl G. Press, "Why America Shouldn't Provide Global Stability: Economic Adaptability, Oil, and the 'Insurance Analogy,'" Paper presented at the International Studies Association annual conference, Portland, OR, February 28, 2003.
- Gholz, Eugene, and Daryl G. Press, "Why America Shouldn't Provide Global Stability: Economic Adaptability, Oil, and the 'Insurance Analogy,'" Paper presented at the Olin Institute of Strategic Studies, Harvard University, February 10, 2003.

- Gholz, Eugene, and Peter Dombrowski, "Military Transformation and the Future of the Defense Industry," Featured Speech at the Department of Defense MANTECH Defense Manufacturing Conference, Dallas, Texas, December 3, 2002.
- Gholz, Eugene, "America's Innovative Advantage: Systems Integration in the Defense Industry," Paper presented at the American Political Science Association annual meeting, Boston, MA, August 31, 2002.
- Gholz, Eugene, "Why No Globalization in the Defense Industry: The Political Economy of Cross-Border Defense Mergers," Paper presented at the International Studies Association annual conference, New Orleans, LA, March 27, 2002.
- Gholz, Eugene, "The Effects of War on Neutral Countries," Seminar at the George Bush School of Government and Public Service, Texas A&M University, College Station, TX, January 14, 2002.
- Gholz, Eugene, "The Effects of War on Neutral Countries," Seminar at the University of California – Riverside, January 11, 2002.
- Gholz, Eugene, "The Effects of War on Neutral Countries," Seminar at Princeton University, January 9, 2002.
- Gholz, Eugene, "The Effects of Wars on Neutral Countries: Why It Doesn't Pay to Preserve the Peace," Paper presented at the Belfer Center for Science and International Affairs at the John F. Kennedy School of Government, Harvard University, February 23, 2001.
- Gholz, Eugene, "The Effects of Wars on Neutral Countries: Why It Doesn't Pay to Preserve the Peace," Paper presented at the Program in International Security Policy, University of Chicago, February 13, 2001.
- Gholz, Eugene, "The Effects of Wars on Neutral Countries: Why It Doesn't Pay to Preserve the Peace," Paper presented at the Merhson Center at the Ohio State University, January 19, 2001.
- Gholz, Eugene, "Cross-Border Defense Industry Mergers," Paper presented at the RAND Corporation, Washington, DC, September 25, 2000.
- Gholz, Eugene, "Political and Economic Realities of International Defense Industry Restructuring," Presentation at a conference on the Trans-Atlantic Defense Relationship sponsored by the American Chamber of Commerce in the UK, the Centre for European Reform, and the MIT Security Studies Program, London, May 26, 2000.
- Gholz, Eugene, "Military Exploitation of Civilian Technological Advances: Lessons from Aerospace," Presentation at the Naval War College Center for Naval Warfare Studies, Newport, RI, March 11, 2000.
- Gholz, Eugene, "Comments on 'Strength in Numbers?' The European Allies and Defense Planning," *A Defense Budget for the Next Century*, MIT Security Studies Program Conference, December 15-16, 1999.

- Gholz, Eugene, "European and Trans-Atlantic Defense Restructuring," Lockheed Martin Tactical Aircraft Systems strategic planning meeting, October 22, 1999.
- Gholz, Eugene, "How the U.S. Won the Cold War," Luncheon Speech to the Arlington Optimists' Club, August 11, 1999.
- Gholz, Eugene, "Airline Regulation and Strategic Trade in the Aircraft Industry," George Mason University Institute of Public Policy Colloquium Series, October, 1998.
- Gholz, Eugene, Daryl G. Press, and Harvey M. Sapolsky, "Problems with the Military as an Instrument for Humanitarian Intervention," Presentation at the Harvard-MIT MacArthur Seminar on Transnational Security, May 13, 1998.
- Gholz, Eugene, "The Myth of Commercial-Military Integration in the U.S. Aerospace Industry," Paper Presented at the Olin Institute for Strategic Studies, Harvard University, February 9, 1998.
- Gholz, Eugene, and Daryl G. Press, "Three Myths that Prop Up the Defense Budget," Unpublished Manuscript, Olin Institute for Strategic Studies, Harvard University, February, 1998.
- Gholz, Eugene, and Daryl G. Press, "Economic Externalities of Foreign Wars," Presentation at the Institute of War and Peace Studies, Columbia University, November 19, 1997.
- Gholz, Eugene, "New Prospects for Trans-Atlantic Defense Industry Cooperation," Presentation at MIT Security Studies Program / Centre for European Reform Conference on the Defense Industry, London, November 3, 1997.
- Gholz, Eugene, and Harvey M. Sapolsky, "Restructuring the Defense Industry," Paper Commissioned by the SSRC Defense Policy and Budgeting Project, October, 1997.
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